Terms of Reference

1. To recommend to Council the University's annual revenue and capital budgets and longer-term financial strategy and plans, within the strategies and plans approved by Council, and to monitor performance in relation to approved budgets.

2. To recommend to Council for approval financial regulations and approve on behalf of Council policies and financial transactions within the powers delegated by Council.

Main Activities

1. To review and recommend to Council for approval the University's annual revenue and capital budgets and thereafter to monitor performance against these budgets.

2. To recommend to Council for approval financial regulations for use throughout the University and its subsidiary undertakings.

3. To advise the Vice-Chancellor as the University's Designated Officer and Council on the financial status of the University.

4. To review and recommend to Council for approval the University's financial strategy and longer-term financial forecasts.

5. To receive reports and recommendations from the Investment Committee on the performance of the University's long-term and short-term investment portfolios.

6. To review and approve the University's purchasing policies and to monitor the value for money being obtained through the University's purchasing activities.

7. To review the investment appraisals for all capital and restructuring projects and to approve those having an initial cost of less than £5 million and to recommend to Council those having an initial cost of more than £5 million.

8. To approve the sale, acquisition, exchange, leasing and acceptance of leases of real and personal property on behalf of the University, (where the annual value of a lease is in excess of £50,000), with advice from the Estates Division of the University, up to a value of £5 million for capital projects above which approval from Council is required.

9. To recommend to Council the formation, financing and disposal of all subsidiary undertakings and to monitor their overall financial performance in the context of the group as a whole.

10. To approve such transactions as are remitted to the Committee for approval under the University's Financial Regulations.
Membership

1. The Treasurer, Chair, *ex officio*.
2. The Pro-Chancellor, *ex officio*.
3. The Vice-Chancellor, *ex officio*.
4. Two members of the Council, appointed by the Council.
5. Up to three members appointed by the Council from outside its membership at least one of whom shall not be an employee of the University; one may be a member of the Senate with appropriate financial expertise.

In attendance

1. The University Secretary
2. The Group Finance Director
3. Secretary: A member of staff working to the University Secretary for that task

Notes on Membership

External members should have experience in finance and senior management – ideally exhibiting a mix of finance skills from commercial, financial and education sectors.

Mode of Operation

1. The Committee shall meet as and when required, but generally at least four times a year and shall report to the Council.
2. The Committee shall be quorate if three members are present from categories 1, 2 and either 4 or 5.
3. The Committee shall normally meet with its Secretary in attendance but may, if it so wishes, meet without any Officer in attendance.
FINANCE COMMITTEE

MEMBERSHIP LIST – UPDATED 25.02.2019

1. The Treasurer, Chair, *ex officio*
   Mr Sandy Begbie to 31.07.2019

2. The Pro-Chancellor, *ex officio*
   Mr Malcolm Sweeting

3. The Vice-Chancellor, *ex officio*
   Professor Mary Kellett

4. Two members of the Council, appointed by the Council
   Mr Robert McCracken to 31.07.2019
   Mrs Mary Curnock Cook to 31.07.2021

5. Up to three members appointed by the Council from outside its membership at least one of whom shall not be an employee of the University; one may be a member of the Senate with appropriate financial expertise
   Vacancy to 31.07.2019
   Mr Philip Robert Tissot to 31.07.2021

In attendance

1. The University Secretary (Acting)
   Dr Jonathan Nicholls

2. The Group Finance Director
   Mr Laurence Holden

Minute Taker: Mrs Vivienne Chater