Terms of Reference

1. To approve proposals for strategically significant developments and business opportunities to ensure that proposals are viable having, where appropriate, taken into account the view of the Senate.

2. To review progress against strategic priorities and to advise the Council on the sustainability of the institution.

3. To recommend, for approval by the Council, the redundancy of:
   a) academic-related staff, where the recommendation is agreed by SPRC;
   b) academic staff, where the recommendation is agreed by a redundancy subcommittee of SPRC (Mode of Operation 6 sets out the membership for this academic staff redundancy committee).

4. To exercise such powers as may be delegated to the Committee by the Council or the Senate.

Membership

1. The Vice-Chancellor, Chair, ex officio.

2. The Pro-Chancellor, Deputy Chair, ex officio.

3. The Treasurer, ex officio.

4. Two members of the Council, who shall not be members of staff or students of the University, appointed by the Council.

5. Four members of the Senate, one of whom should be a Nation Director, elected by the Senate.

In Attendance

6. One Executive Dean in rotation.

7. One Pro-Vice-Chancellor in rotation.

8. The University Secretary.

9. The Finance Director.

10. The Director of Strategy

11. The Director, External Engagement.

12. Other Vice-Chancellor’s Executive (VCE) members at the Vice-Chancellor’s request.
Mode of Operation

1. The Committee is a joint committee of the Council and the Senate and will report to the Council and the Senate as appropriate. Where issues being considered by the Committee require the approval of the Council, the Committee will, where appropriate, take account of the views of the Senate in making its recommendations.

2. Subject to the University's rules on the confidentiality of committee business, the Committee shall take appropriate steps to keep members of the University informed about its work.

3. The Committee shall normally meet annually to consider strategic performance, with other meeting being convened as required.

4. The Committee shall be quorate if 50% + 1 of its membership is present\(^1\), of whom at least one member from each of categories 1, 3, 4 and 5 are present.

5. The Chair and Deputy Chair of the Committee shall have executive authority to act on its behalf in consultation (as appropriate) with other university officers and with the Secretary of the Committee.

6. The academic staff redundancy committee is a Council-appointed subcommittee of SPRC and will meet when necessary. Its membership consists of the Vice-Chancellor or nominee from the Vice-Chancellor's Executive as Chair, two lay members of the Council and two members of academic staff from Senate, drawn from the membership of SPRC.

Secretary: Senior Manager, Governance

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\(^1\) In accordance with Senate Standing Orders. If all 10 SPRC members are appointed, 6 members should be present for the meeting to be quorate.
STRATEGIC PLANNING AND RESOURCES COMMITTEE

MEMBERSHIP LIST – UPDATED 03.07.2017

Membership

1. The Vice-Chancellor, Chair, ex officio
   Mr Peter Horrocks

2. The Pro-Chancellor, Deputy Chair, ex officio.
   Mr Richard Gillingwater CBE

3. The Treasurer, ex officio.
   Mr Howard Brown to 31.12.2017

4. Two members of the Council, who shall not be members of staff or students of the University, appointed by the Council.
   Ms Sue Unerman to 31.07.2018
   Professor William Stevely to 31.07.2017

5. Four members of the Senate, one of whom should be a Nation Director, elected by the Senate.
   Dr Rachel Hilliam STEM to 31.08.2018
   Dr Devendra Kodwani FBL to 31.08.2020
   Professor Andy Lane STEM to 31.08.2018
   Mr Rob Humphreys Director, Wales to 31.08.2018

In Attendance

6. One Executive Dean in rotation from:
   Mr Ian Fribbance FASS
   Professor Mary Kellett WELS
   Professor Rebecca Taylor FBL
   Professor Josie Fraser STEM

7. One Pro-Vice-Chancellor in rotation from:
   Professor Hazel Rymer Pro-Vice Chancellor (Learning and Teaching Innovation)
   Professor Kevin Hetherington Pro-Vice Chancellor (Research and Academic Strategy)

8. The University Secretary
   Mr Keith Zimmerman

9. The Finance Director (Acting)
   Mr Laurence Holden
10. The Director of Strategy
   Mr Guy Mallison

11. The Director, External Engagement
    Mr Steve Hill

12. Other Vice-Chancellor’s Executive (VCE) members at the Vice-Chancellor’s request.

   Secretary: Mrs Alison Benson
11. The Director of Strategy
   Mr Guy Mallison

12. The Director, External Engagement
   Mr Steve Hill

13. Other Vice-Chancellor’s Executive (VCE) members at the Vice-Chancellor’s request.

Secretary: Mrs Alison Benson