Terms of Reference

1. To approve proposals for strategically significant developments and business opportunities to ensure that proposals are viable having, where appropriate, taken into account the view of the Senate.

2. To review progress against strategic priorities and to advise the Council on the sustainability of the institution.

3. To recommend, for approval by the Council, the redundancy of:
   a) academic-related staff, where the recommendation is agreed by SPRC;
   b) academic staff, where the recommendation is agreed by a redundancy subcommittee of SPRC (Mode of Operation 6 sets out the membership for this academic staff redundancy committee).

4. To recommend, for approval by the Council, the University's Fee and Financial Support Strategy and guidelines, and subsequently to approve the University fees on behalf of the Council.

5. To exercise such powers as may be delegated to the Committee by the Council or the Senate.

Membership

1. The Vice-Chancellor, Chair, *ex officio*.

2. The Pro-Chancellor, Deputy Chair, *ex officio*.

3. The Treasurer, *ex officio*.

4. Two members of the Council, who shall not be members of staff or students of the University, appointed by the Council.

5. Four members from the Senate categories of Council membership appointed by the Council.

6. One member from the student categories of Council membership appointed by the Council.

In Attendance

7. One Executive Dean nominated by the Vice-Chancellor.

8. One Pro-Vice-Chancellor nominated by the Vice-Chancellor.

9. The University Secretary.

10. The Group Finance Director.

11. The Director of Strategy
12. The Director, External Engagement.

13. Other Vice-Chancellor’s Executive (VCE) members at the Vice-Chancellor’s request.

**Mode of Operation**

1. The Committee is a joint committee of the Council and the Senate and will report to the Council and the Senate as appropriate. Where issues being considered by the Committee require the approval of the Council, the Committee will, where appropriate, take account of the views of the Senate in making its recommendations.

2. Subject to the University’s rules on the confidentiality of committee business, the Committee shall take appropriate steps to keep members of the University informed about its work.

3. The Committee shall normally meet annually to consider strategic performance, with other meeting being convened as required.

4. The Committee shall be quorate if 50% + 1 of its membership is present, of whom at least one member from each of categories 1, 3, 4 and 5 are present.

5. The Chair and Deputy Chair of the Committee shall have executive authority to act on its behalf in consultation (as appropriate) with other university officers and with the Secretary of the Committee.

6. The academic staff redundancy committee is a Council-appointed subcommittee of SPRC and will meet when necessary. Its membership consists of the Vice-Chancellor or nominee from the Vice-Chancellor’s Executive as Chair, two lay members of the Council and two members of academic staff from Senate, drawn from the membership of SPRC.

Secretary: Senior Manager, Governance

---

1 In accordance with Senate Standing Orders. If all 10 SPRC members are appointed, 6 members should be present for the meeting to be quorate.
Membership

1. The Vice-Chancellor, Chair, _ex officio_
   Mr Peter Horrocks

2. The Pro-Chancellor, Deputy Chair, _ex officio_.
   Mr Richard Gillingwater CBE

3. The Treasurer, _ex officio_.
   Mr Howard Brown to 31.12.2017

4. Two members of the Council, who shall not be members of staff or students of the University, appointed by the Council.
   Ms Sue Unerman to 31.07.2018
   Professor John Brooks to 31.07.2021

5. Four members from the Senate categories of Council membership appointed by the Council.
   To be appointed

6. One member from the student categories of Council membership appointed by the Council.
   To be appointed

In Attendance

7. One Executive Dean nominated by the Vice-Chancellor
   To be confirmed

8. One Pro-Vice-Chancellor nominated by the Vice-Chancellor
   To be confirmed

9. The University Secretary
   Mr Keith Zimmerman

10. The Group Finance Director
    Mr Mel Zuydam

11. The Director of Strategy
    Mr Guy Mallison
12. The Director, External Engagement
   To be appointed

13. Other Vice-Chancellor’s Executive (VCE) members at the Vice-Chancellor’s request.

Secretary: Mrs Alison Benson