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HUMBOLDT-UNIVERSITÄT ZU BERLIN



Welcome to

## Governing the Anthropocene: Cyber-systemic possibilities?

#### Herrenhausen Palace, Hannover, Germany 30th - 31st July 2015





MONASH University

Monash Sustainability Institute



Dr. Vera Szöllösi-Brenig, Volkswagenstiftung

Prof. Konrad Hagedorn, WINS/Humboldt-Universität zu Berlin

Prof. Ray Ison, ISSS/Open University/Monash

Dr. Kevin Collins, Open University UK

## Housekeeping

#### Accessibility

#### Facilities

Bags

Fire

#### Smoking

#### Refreshments

Lunch

Dinner



A table-based systemic inquiry into cyber-systemic possibilities for governing the Anthropocene

**Design: Presentations + discussions** 

Programme for Day 1 and Day 2

Who is in the room?/ PhD students / table facilitators

Outputs: individual tables and workshop report, emergent publications

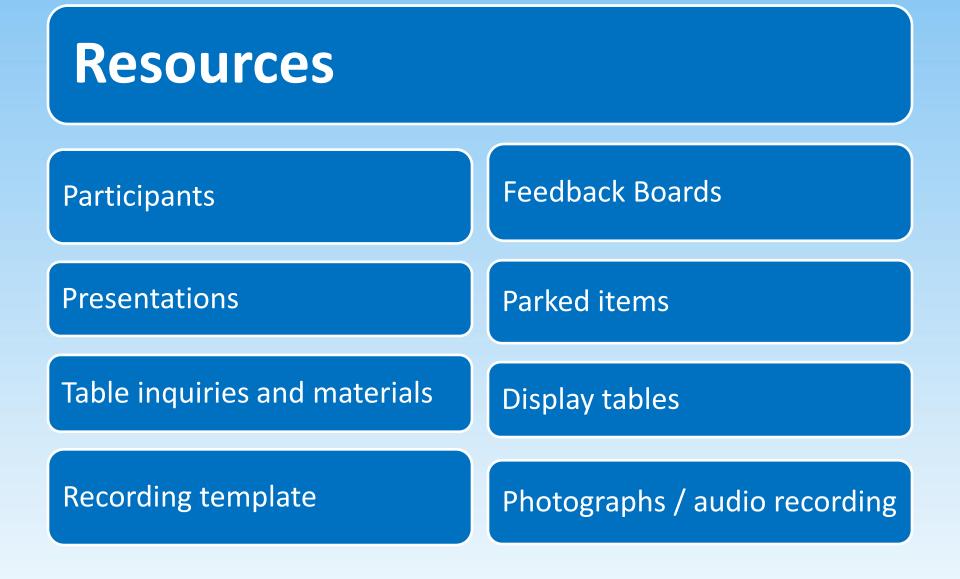
## Programme

	30 July 2015 - Day 1			31 July 2015 - Day 2		
Time	Content	Responsible person(s)	08.30-09.00 Coffee available Foundation			
			09.00-09.30	Overview of day; checking on contract; inquiry group reflections	Facilitator	
09.00-09.30	Registration with coffee & beverages	Organisers + Foundation				
09.30-10.00	Welcome addresses Dr. Vera Szöllösi-Brenig, Volkswagenstiftung; Prof. Konrad Hagedorn, WINS/Humboldt-Universität zu Berlin; Prof. Ray Ison, ISS/Open University/Monash; Introduction of the Facilitator Dr. Kevin Collins, Open University UK – programme outline and finalising contracting for the event	Organisers	09.30-10.05	Keynote 6: Personal, group and organisational transformation – what can be learnt from systemic family therapy? Prof. Umberta Telfner	Facilitator	
			10.05-10.45	Panel 2: Governing cybersystemically – innovations in praxis? (i) Challenging the fundaments of praxis, Simon Ramirez Munoz, (ii) Transdisciplinary System-Transformation Research, Prof. Maja Goepel	Dr Pille Bunnell to Chair/moderate	
10.00-10.10	Introduction to conversation mapping	Facilitator	10.45-11.15	Inquiry Session 5	Facilitator	
10.10-10.40	Table based inquiry session 1	Facilitator	11.15-11.45	Coffee	Foundation	
10.40-11.15	Keynote 1: Critically reflecting on the Anthropocene as a framing for governance innovation. Dr. Sarah Cornell	Facilitator	11.45-12.20	11.45-12.20 Panel 3: The cybersystemic praxis demands of some governance innovations: (i) "Cybersyn; Chile 1970-73, a vision for National Governance," Prof. Raul Espejo, Director-General of the World		
11.15-11.45	Coffee	Foundation		Organisation of Systems and Cybernetics; (ii) Taking a systemic design approach in the context of the Anthropocene, Prof. Luigi Bistagnino & Prof. Pier Paolo Peruccio		
11.45-12.20	Keynote 2: Cybersystemics, systemic inquiry and institutional reform? Prof. Ray Ison					
12.20-12.50	Inquiry session 2	Facilitator				
12.50-13.50	Lunch	Foundation				
13.50-14.25	Keynote 3: Living Cybersystemically in the Anthropocene. Prof. Mary Catherine Bateson	Facilitator				
			12.20-12.35	Inquiry session 6	Facilitator	
14.25-15.00	Keynote 4: Challenges and opportunities to respond cybersystemically: The German and the global perspective Prof. Andreas Rechkemmer	Facilitator	12.35-13.10	Panel 4: Some contributions to transformation. (i) The circular economy – James Greyson (ii) Initiatives with the Blue Economy – Prof. Tibor Kiss	Chair/Moderator: Dr Franz Gatzweiler	
15.00-15.30	Inquiry session 3	Facilitator	13.10-14.10	Lunch	Foundation	
15.30-16.00	Afternoon tea	Foundation	14.10-14.45	Keynote 7: Building cybersystemics into policy and practice – Dr.	Chair/Moderator	
16.00-16.35	Keynote 5: 'Non- linear systems – the institutional challenge. Prof. Arild Vatn	Facilitator/Prof. Konrad Hagedorn		Gabriele Harrer		
16.35-17.15	Panel 1: Learning about cybersystemic governance from Limits to Growth. Speakers: Aleco Christakis and Heiner Benking. Response by Robert Hoffman	Facilitator	14.45 15.20	Panel 5: Constraints and opportunities in policy-praxis dynamics: (i) Systems Modelling to Policy Impact, Prof. David Lane (ii) Building cybersystemic stakes in policy, research and consultancy? Dr. Louis Klein	Chair/Moderator	
17.15-18.00	Inquiry session 4	Facilitator				
18.00-18.30	Plenary session	Facilitator			· · · · · · · · · · · · · · · · · · ·	
18.30-19.30	Return to Hotel	Foundation	15.20-16.00	Inquiry Session 7 + coffee	Facilitator + table- based scribes	
19.30-22.00	Symposium Dinner, Hannover	Foundation		Reactions and strategies: feedback from table-based policy- makers and research funders		
			16.00-16.45	Plenary, findings, recommendations and proposals.	Facilitator	
			16.45-17.00	Close and Feedback	Facilitator + Hosts	

## Contracting

Starting and finishing on time?	Provide others with the experience of being listened to?	Respect the value of silences in the conversation?	It is ok to say you do not know/ do not understand?
Appreciate diversity of languages, perspectives and experiences in the room?	To avoid misunderstanding first check your interpretations of others' positions?	Strive to be present in the group conversation at all times?	Give feedback to others at every opportunity eg coffee / lunch?
Individuals can invoke Chatham House rules if they choose to do so?	Questions to speakers should be based on the concerns of your table?	No emails / phones in the room?	Permission for photography / audio recording?
We are agreeable to of a joint email list w passed on to	which is not to be	No emails / phones in the room (except for data recording purposes)?	We all take responsibility for monitoring this

contract?





#### Table-Based Systemic Inquiry Sessions - Overview

# Aims of the table based inquiry sessions

Acknowledging and valuing the experience of those present

Exploring and engaging with contributions of presenters

Sharing views, knowledge and experience of the current situation

Identifying key issues, opportunities, and priority actions



Table Inquiry Session 1: Beginning the conversation

## **Conversation Mapping: Aims**

Articulate, learn about and explore different perspectives

Gain insights about the situation

#### Capture the above in a conversation map

After R. B. Bawden, Systemic Development Institute, Australia

#### A conversation map is



A 'map' of a conversation between 4-9 people

Recorded on a sheet of paper by those in the conversation

# All conversations need a starting point....

Nice weather for the time of year, isn't it?

## Our starting point is .....

Governing the Anthropocene: Cyber-systemic possibilities?



## In the middle of the sheet one person draws the following:

Governing the Anthropocene: Cyber-systemic possibilities?

#### **Conversation Maps**

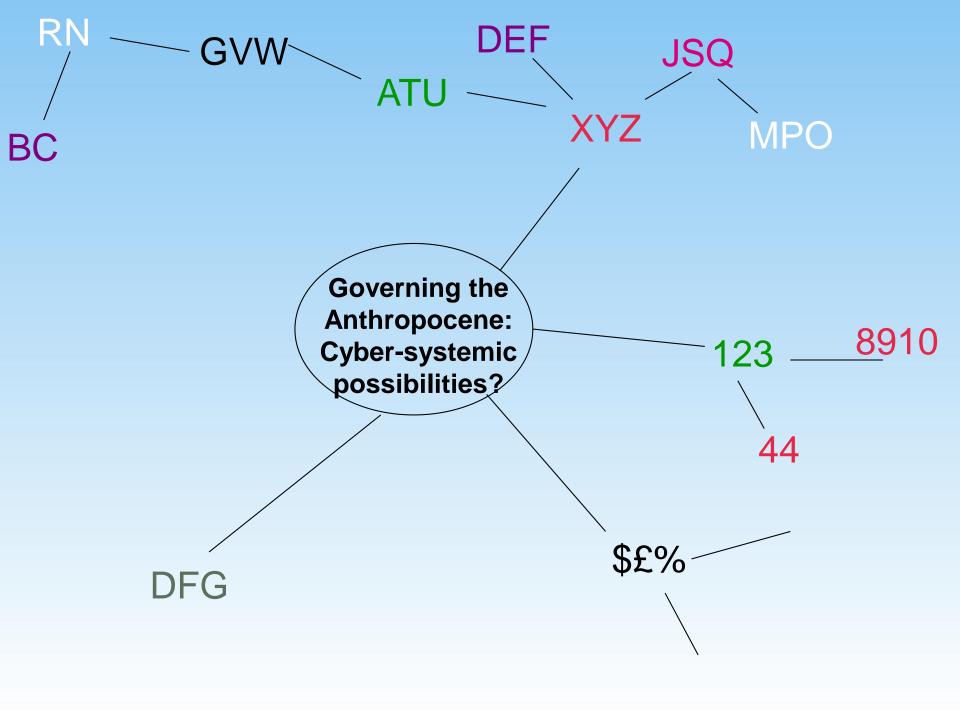
One marker pen per person

One person starts by recording their view about an aspect of the central 'trigger'

Another person describes and writes their response, linked by single line

Keep going until theme is explored fully

Begin a new theme with a new branch from the trigger



#### **Example of a conversation map**



#### Avoid ....

#### **Process:**

- Only one person writing
- No-one listening / side conversations
- Talking and not writing
- Writing in biro / small text
- Being out of the conversation
- Sitting down

#### Content:

- Joining up ideas across themes
- Forcing a pattern on the map or ideas
- Jumping to obvious conclusions
- Lack of space (we have more paper)

#### When conversations are going well....



Introductions have been made

Conversation

Listening

Writing

Reflection

Governing the Anthropocene: Cyber-systemic possibilities?



#### Keynote 1: Dr. Sarah Cornell

<u>Critically reflecting on the Anthropocene as</u> <u>a framing for governance innovation</u>



## **Coffee break ... and conversation**



#### Keynote 2: Prof. Ray Ison

Cybersystemics, systemic inquiry and institutional reform?



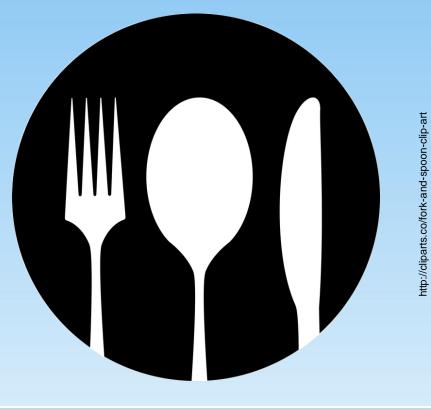
## Table Inquiry Session 2: Adding to your conversation map

## Adding to the conversation...

Continue to map the conversation based on:

Discussions over coffee

What you have heard in the two previous presentations



## Lunch ... and discussions



Keynote 3: Prof. Mary Catherine Bateson Living Cybersystemically in the Anthropocene



Keynote 4: Prof. Andreas Rechkemmer Challenges and opportunities to respond cybersystemically: The German and the global perspective



## Table Inquiry Session 3: Identifying Issues and Opportunities

## Adding to the conversation...

Continue to map the conversation based on:

Lunchtime discussions; insights

What you have heard in the two previous presentations

#### From divergence towards assimilation

# By this stage your table will have produced a colourful 'mess'

This represents the complexity of the original 'trigger' question from the perspectives of those involved

#### From divergence towards assimilation

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What does our map tell us about our perceptions/ understanding of the trigger question?

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#### Formulating 'issues' and 'opportunities'

<u>Issue</u> - characterized by uncertainty, conflict, risk, novelty, unusual insight, contested perspectives, power struggles, lack of information etc

<u>Opportunity</u> - a special type of issue which has the leverage to cause significant change in the 'trigger' idea if it is understood / used /developed

### Formulating 'issues' and 'opportunities'

1. Look for emergence and connectivity

2. Ask the question: 'Why are we saying the comments that we have recorded?'

3. Check if your answer applies to the 'why' question in other parts of the map.

4. Negotiate, agree and articulate the issue or opportunity and record on a 'post-it'

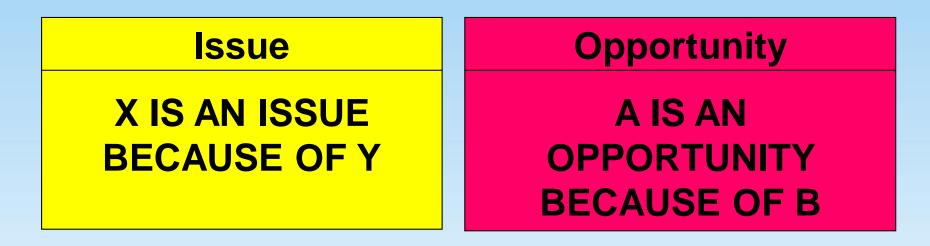
5. Repeat the above

### **Examples of 'issues' and 'opportunities'**

<u>Issue</u>: Failing to build institutions capable of breaking siloes is an issue because SDG goals are systemically connected.

<u>Opportunity</u>: **Building** a cyber-systemic project(s) around SDG implementation is an opportunity because innovation in praxis will be needed eg to break siloes.

### Recording format on post-its – 'issues' and 'opportunities'



### X & Y and A & B might be a word or short sentence

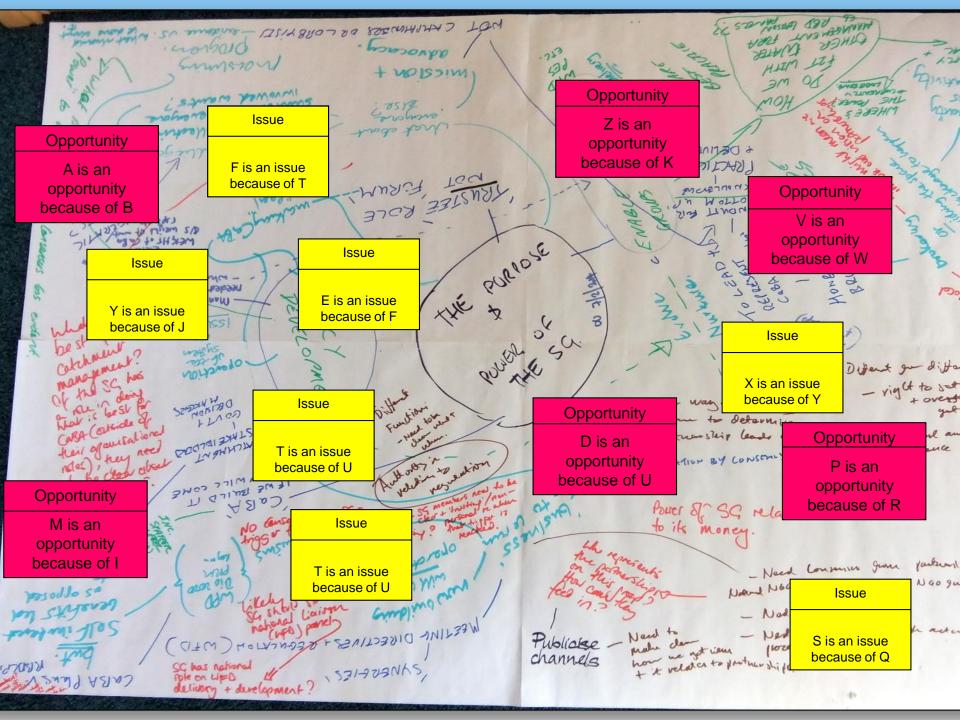
### Which is easier to read?

X is an opportunity because of y

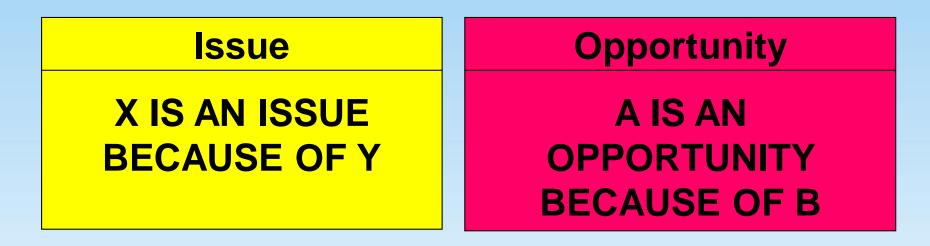
# Please write in capitals using large pens

### A IS AN OPPORTUNITY

**BECAUSE OF B** 



### Recording format on post-its – 'issues' and 'opportunities'



### X & Y and A & B might be a word or short sentence



http:/

## Coffee break ... and feedback



### Keynote 5: Prof. Arild Vatn Non-linear systems – the institutional challenge



### Panel 1: <u>Alexander Christakis</u> and Heiner Benking

Learning about cybersystemic governance from Limits to Growth

Response by Robert Hoffman



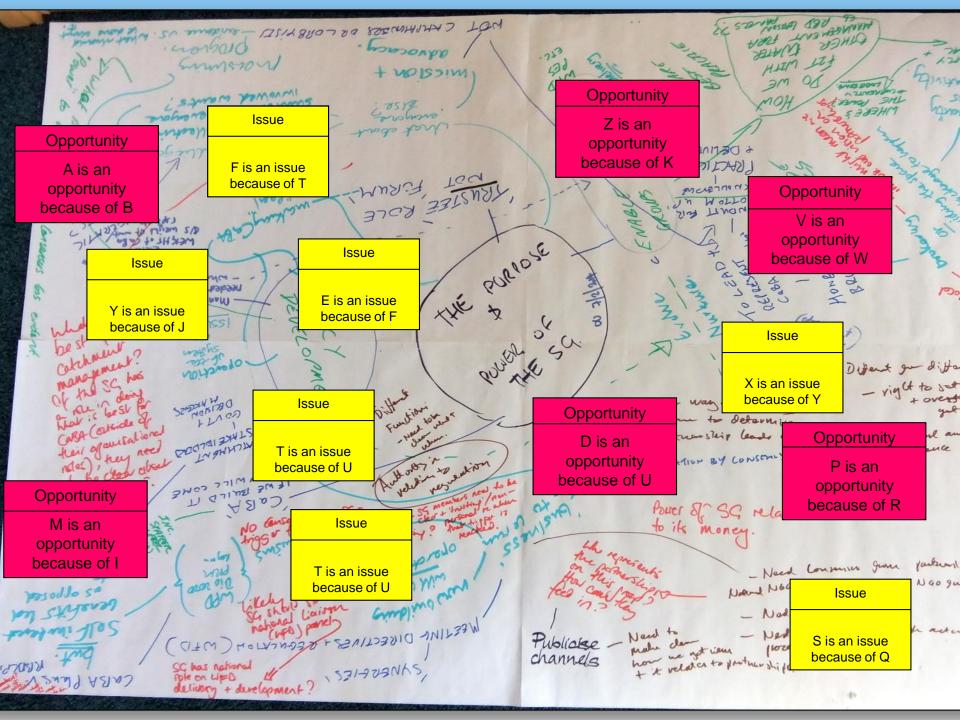
## Table Inquiry Session 4: Refining and Adding Issues and Opportunities

### Refining and adding to the conversation...

Continue to refine and add any issues and opportunities to your conversation map based on:

**Discussions over coffee** 

What you have heard from Keynotes and Panel 1





http://www.amstardmc.com/blog/dont-miss-nature-activities-in-loscabos

# Finding and reporting news of difference

### Go exploring ... for news of difference

2 people stay: introduce and represent your conversation map, issues and opportunities

Pairs proceed to tables n+1, n+2, n+3 where n = your table number

Explorers to report news of difference based on their table inquiry

Pairs to agree and record items of difference in issues and opportunities for reporting to home group on Day 2

### **Be Prepared...**

Take your table's views with you

### Take pens and post-its

Hazards – bags; chairs; glasses / crockery



### This evening, tomorrow morning

Tonight: *Meiers Lebenslust* at 19:00

**Tomorrow:** 

Start at: 0900 Coffee from 0830

## But before you leave

Think about
 Issues and Opportunities in terms of:

 Institutional innovation
 Research

2. Provide some feedback on day 1

### Day 1 Feedback I want to offer eg...

#### Things I changed my mind about

Things I didn't realise were important but now see are

Words and phrases I heard for the first time

Presuppositions I came with which were challenged

Things that took me by surprise

Actions I now want to take

Issues I want to park but are relevant

Things I think could have been improved

### **FEEDBACK**





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Welcome to

# Governing the Anthropocene: Cyber-systemic possibilities?

# - Thank You -





MONASH University

Monash Sustainability Institute